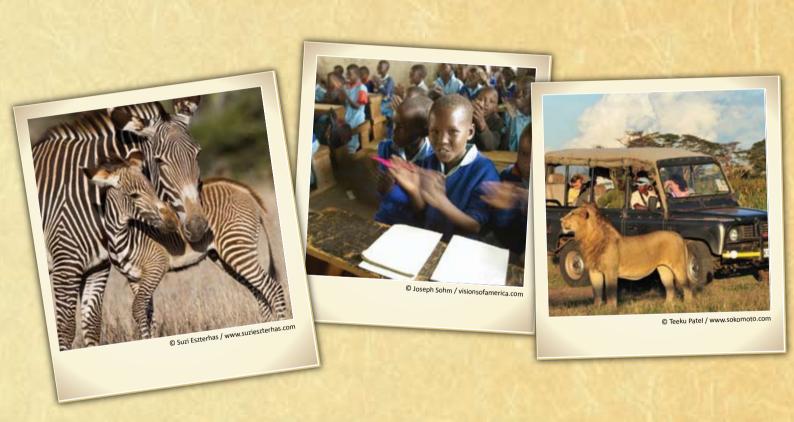


2009 ANNUAL REPORT



Protecting · Supporting · Adventure

Lewa Wildlife Conservancy Board of Directors

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FROM THE HONOURABLE FRANCIS OLE KAPARO, CHAIRMAN

For me as Chairman, last year was a period in Lewa's history which was marked both by the particular successes it enjoyed, and equally the significant challenges it faced.

Our flagship species at the very heart of all our conservation efforts is of course the black rhino. In 2009, Lewa experienced an extraordinarily good number of rhino births – 15 in total; both black and white rhinos, but equally we also experienced an extremely high number of rhino deaths in the same period totalling 9 animals. Most of the deaths were due to natural causes and in some part to the severe drought which ravaged the whole of Kenya. 2009 also saw our first rhino poaching incident on the Lewa Wildlife Conservancy. On the evening of 26 December, four armed men attempted to poach two of our female black rhinos, killing one and fatally wounding the other. Thanks to the swift and comprehensive response of our highly-trained wildlife security team, no rhino horn was taken. Looking forward, however, it is clear that Lewa is no longer immune to the international threat to rhino and other endangered species, and we

continue to further strengthen our security efforts and infrastructure in response.

Whilst Lewa did not escape the severity of 2009's drought by any means, it did survive remarkably well both in terms of its wildlife and community livestock. And, moving on from that difficult period, I'm pleased to report that since October, Lewa, its wildlife and its neighbouring communities have all been benefitting from the return of much-needed and long-overdue rains. Our key challenge now is to harvest this precious water, support our surviving wildlife and habitats, and assist our neighbours in sustaining community livestock.

Lewa also had much to celebrate in 2009 – in the form of a highly successful 10th annual Safaricom Marathon, held on the 27th June, which raised a record US \$500,000. Furthermore, Safaricom has also renewed its sponsorship deal of the Marathon for the next five years, and on behalf of the Board and the Lewa Wildlife Conservancy as a whole I would like to express my gratitude to our partners Safaricom and Tusk Trust, for the ways in which the Lewa Wildlife Conservancy and its surrounding communities continue to derive real, direct benefits from this annual event.

FROM DR. JONATHAN MOSS, CHIEF EXECUTIVE OFFICER

2009 was yet another incredibly full year on the Lewa Wildlife Conservancy — a year which was coloured by the severe drought affecting northern Kenya, which took its toll on both our wildlife and the livelihoods of our community neighbours. Whilst the drought has now thankfully ended, Lewa has been able to demonstrate its true value to communities — sustaining our schools' feeding programme, acting as grazing reserve for pastoralist cattle, and sustaining springs that represented the only source of surface water available to Isiolo and much of the Samburu ecosystem. It is at times like this that the Lewa Wildlife Conservancy comes into its own — both conserving endangered species and ensuring conservation generates direct benefits for communities.

In my view, Kenya needs more Lewas – a model that sees private, public, and philanthropic sectors working in partnership for the benefit of both people and wildlife, a model that deserves to be both supported and emulated – as demonstrated by the work of the Northern Rangelands Trust. As a catalyst for conservation – particularly in terms of our success with endangered species, and our contribution to the community development agenda – we recognise that we are generating and adding value well beyond our borders – value that is of global significance, and as such we believe we can legitimately call on global support.

As many of you will be aware, Lewa is now at a critical stage in its development, and is working hard with strategic partners such as The Nature Conservancy, together with the Craig family here on Lewa Downs; to find a way to secure 25 years of conservation investment, by acquiring the land on which we are based and holding this in trust for the benefit of endangered species and communities – securing our commitment to conservation in perpetuity.

On behalf of the Conservancy, I would like to extend our immense thanks to those of you who pledged your support in 2009. The cost of the drought, combined with the impact of the economic downturn on our tourism revenue has underscored the great value of your committed support, coupled with Lewa's ability to utilise its innovative model to respond effectively to protect its wildlife and support its neighbouring communities. I am certain that an exciting and productive year lies ahead for the Lewa Wildlife Conservancy in 2010.

Wildlife & Jecurity

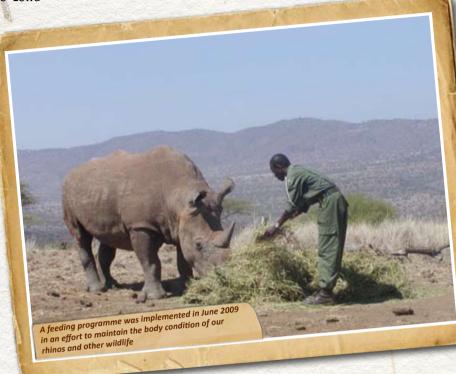
'FED IN THE NICK OF TIME': LEWA'S WORST DROUGHT FOR 25 YEARS

s many of you will be aware, the Lewa Wildlife Conservancy is situated between the lush higher altitudes of the Ngare Ndare Forest and the lower altitudes of the arid and semi-desert regions of northern Kenya. At an average of 5,000ft Lewa is located in a rain shadow; an area that is regularly by-passed by seasonal rains. Our average annual rainfall on Lewa should be in the region of 500mm, but between 1st October 2008 and 1st October 2009 only 300mm fell, and critically from December 2008 through March 2009, and the end of August 2009, the rains failed dismally and the catastrophic effect of this was felt by all - people, livestock, and sadly, all wildlife. Indeed, the second half of 2009 turned out to be the most severe drought in northern Kenya for over 25 years. Not only wildlife was hit - livestock numbers too fell dramatically across the region.

Drought and failed rain is not a new phenomenon for us on Lewa, and as a result our Wildlife & Security Department has been

developing wildlife feeding programmes for some time, with specific emphasis on our endangered species; black rhinoceros and Grevy's zebra. In an effort to try and maintain body condition we put in place a wildlife supplement feeding programme in June 2009, and feeding distribution peaked between the months of July and October. The programme's aims were to specifically address the needs of black and white rhinos, but also buffalo and eland who succumb quickly in drought conditions. The feed mix included lucerne bales, pellet/dairy cube feed, salt minerals and a combination mixture of cattle "magic mix", bran and molasses.

Each day, one dedicated Toyota Land Cruiser carrying three wildlife security officers, visited each and every feeding station to deliver the necessary animal feed at strategic points around the Conservancy. All feeding stations were regularly visited by many different species of wildlife including black and white rhino, Grevy's Zebra, buffalo, impala, and warthog. At some stations up to 12 rhinos were seen waiting for the vehicle to arrive! Interestingly, not one rhino was aggressive towards any member of personnel distributing the



feed by hand.

During a severe drought it is the young and old that generally perish first and in 2009 the Conservancy lost significant numbers of eland, waterbuck, impala, zebra and buffalo in particular. It is very unusual to see emaciated zebra with saggy skin on their normally healthy frames, but during this drought it was a common sight. Undoubtedly, without the generous support received from Lewa Canada towards the programme the loss of wildlife numbers would have been far greater, and although Lewa lost a number of key species animals, losses were kept to a minimum. In other parts of the country the situation was much worse, where wildlife losses during the same drought were as high as 75%, such as in Amboseli in south-east Kenya.

Lewa proceeded to receive good rains in November and December 2009, and the pressure of drought has now thankfully been alleviated. By the end of the year, the Conservancy was looking wonderful, lush and green again, and all the wildlife was back to full health; things couldn't be looking better for Lewa's flora and fauna moving into 2010.

Research of Monitoring

HOW LEWA'S GREVY'S ZEBRA BENEFIT FROM GRAZING CATTLE

n 2009, the Research and Monitoring Department once again implemented its successful Rangeland Rehabilitation Programme: based on intensive but controlled grazing of cattle, which directly benefits Grevy's zebra. This programme involves the implementation of holistic management techniques that use animal impact and grazing as tools for rangeland improvement in a way that mimics traditional, large, wild herbivore migrations, albeit on a smaller scale. The primary aim of this scheme is to improve the productivity of rangelands for all wildlife and specifically the endangered Grevy's zebra. In addition, this initiative also brings economic benefits to neighbouring communities, supporting wildlife conservation through the raising and sale of healthy cattle.

Lewa needs to manipulate its rangelands because its grasslands have become moribund over time as a result of not being kept in check by the low densities of grazing wildlife. Throughout 2009, four herds of community cattle (each numbering animals) were kept in four, predator-proof mobile holding pens at night. During

the day the cattle were allocated specific grazing blocks and systematically herded - the key objective of tightly bunching cattle together was to achieve non-selective foraging and the breakdown of dead grass through cattle trampling it and grazing.

Lewa's Rangeland Rehabilitation Programme achieves a number of important ecological, economic and social benefits, including:

- Removal of moribund grass material: The rank grass is removed in all the pen sites stimulating growth of healthy grasses when the rains come. Where fire has been used as a tool in the past to rejuvenate rank grasslands - heavy grazing and animal impact produces similar benefits.
- Creation of resource 'hotspots': Regular rotation of holding pens ensures that old

sites become nutrient rich from manure and urine, leading to production of high-diversity and nutritious grasses. Over time, a matrix of pens creates extensive grazing lawns with the potential to attract wildlife herbivores. These lawns also facilitate wildlife usage during subsequent wet and dry seasons, leading to better sustainability of the rangelands, and overall success of the programme.

- Creation of heterogeneous habitat conditions: Numerous pen sites and livestock grazing areas raise the diversity of microhabitats, thereby supporting a high diversity of Lewa's wildlife species.
 - Stimulation of nutrient cycling and reseeding: Densely packed cattle chips at the soil crust and dungs, urinates and tramples grazing blocks stimulating nutrient cycling and seedlings.
 - returns for Lewa: Previously, wildlife conservation and tourism were the major forms of land use on Lewa. However, with the integration

of livestock as a complimentary form of land use, financial returns per hectare on Lewa are increased.

- Improvement of livelihoods of the neighbouring communities: Over 98% of the cattle grazing on Lewa survived the drought, in comparison with 70% of northern Kenya's cattle which perished in the same period. In 2009 communities gained higher market value for their healthy cattle which served to further enhance good community relations with Lewa's neighbours.
- Benefits to the endangered Grevy's zebra: Improving grassland quality and usage has major benefits - often leading to more nursery herds of Grevy's zebra in high diversity grassland sites, preferred by females nursing their young. Improved conditions may lead to increased foaling and survival rates.

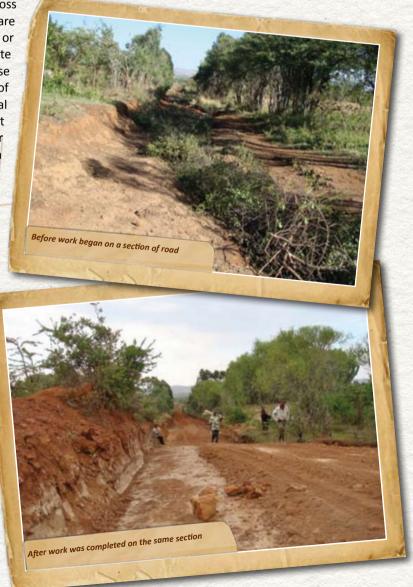
ALL ROADS LEAD TO LEWA AND ITS NEIGHBOURING COMMUNITIES

The year 2009 was a busy one across Lewa's Community Development Programme initiatives. With seven distinct communities as immediate neighbours, it's always a challenge for the Lewa Wildlife Conservancy to meet people's diverse needs. However, one aspect of our work in 2009 which united everyone was the maintenance of our roads infrastructure.

The state of our roads presents a very real challenge for all of us who live and work on Lewa and in its surrounding communities. Road maintenance is an essential aspect of our wider infrastructural development priorities, which in turn facilitate Lewa's successful wildlife conservation and community development work. The condition of our roads affects everyone, from the smallholder who is transporting goods from his village to market, to the facilitation of large-scale, agricultural and economic development across the region. Most of Lewa's community roads are in very poor condition as they are unpaved or ungraded, and crucially, there are no adequate maintenance plans in place to address these infrastructural challenges. Therefore, in spite of communities' firm commitment to their rural economic development goals, during the wet season most of their activities are disrupted or temporarily suspended. Vital communication links are also lost due to the poor road network; agricultural produce does not reach market on time; children cannot travel to school easily, and essential healthcare services are unable to reach the people who need them most within these communities.

This is precisely why the Lewa Community Development Programme decided to take action in 2009 to address the situation for its neighbouring communities, and its own transportation priorities. Throughout the year Lewa was able to access funds raised from the annual Safaricom Marathon to carry out essential infrastructural and maintenance work on a number of community access roads. This was the very first time Lewa had directly engaged in road maintenance, and the communities responded very positively to the impact which resurfaced roads had on their daily lives and economic activities. Working in

partnership with Lewa's Logistics Department, over 15 kilometres of roads were surfaced and graded by Lewa. The communities which have benefitted so far from Lewa's work are now able to transport their farm produce to market more efficiently; children walking to schools have easier and more direct routes to their classrooms, and essential healthcare services are more accessible. In actual fact, the road network across our neighbouring communities encompasses around 100 kilometres of feeder roads, in addition to the main thoroughfares which criss-cross the region. Our hope is that with the proper funding in place the Community Development Department will be in a strong position to continue this important infrastructural work in 2010, thereby benefitting more people in more of Lewa's surrounding communities.



EMPOWERING ADULT LEARNERS FOR THE FUTURE

The Lewa Adult Literacy Programme is one of a number of successful programmes initiated by the Lewa Wildlife Conservancy to empower its surrounding communities. Whilst the scheme helps meet the wider aims of the Kenyan Department of Adult Education to create a functionally literate, learning and empowered society - students have also learned broader life skills such as how to make informed decisions, become self-reliant and improve their livelihoods; all as a direct result of the project.

was offered including home science, civic education, numeracy, English, Kiswahili, environmental conservation, technology and nutrition. In addition to taking classes in these core subjects, adult learners also benefitted from important HIV/AIDS awareness education. Throughout the year, all our adult learners also received vital training on various aspects relating to their livelihoods - for example, training on chicken rearing, farming with



The programme was set up under the umbrella of the Lewa Education Programme to increase the literacy levels of both staff and community members, and

to establish literate communities that understand the value of wildlife conservation. Through the classrooms, Lewa is able to share its conservation goals and benefits with neighbouring communities, and empower community members to read and write, thereby enhancing their own lives.

Deworming a goat

2009 saw enrolment rates continuing on an upward trend and all current students attend classes in one of the locations offered across Lewa's surrounding communities - at centres in Matunda, Subuiga, Ngare Ndare, Manyangalo, and the Ntalabany / Leparua communities. The programme meets an education need for many adult learners in the region, to the extent that it not only serves its neighbouring communities, but has wider reach, and now receives students from Isiolo, Laikipia, Meru Central and Buuri districts.

The scope of the initiative has grown steadily since it began, and in 2009, a wide variety of subjects

fruit tree seedlings and rearing goats. The chickens, seedlings and goats required were donated to the learners to enable them to undergo the training and continue with these activities thereafter. None of this could have been possible without the generous support of Jackie Stewart and Pete Thomas. In addition, students also benefitted from a range of ancillary training at regular intervals throughout the year - in soap making and fruit juice preparation, and were also encouraged to participate in educational visits to learn new skills from other centres in the region.

Adult learners with their goats

The Lewa Wildlife Conservancy takes the needs of its adult learners very seriously, and to this end it directly employs three fully-qualified teachers to meet the needs of all its students on this programme. The Lewa Education Programme is immensely grateful to Susan Lyall in the USA, for funding all three teachers' salaries, and the annual operational budget. We look forward to being able to continue to deliver this successful and empowering programme in 2010.

CONSERVATION PARTNERSHIPS

The year 2009 marked the beginning of a stronger working relationship between the Lewa Wildlife Conservancy and other tourism operators on Lewa, in the form of the Conservation Tourism Liaison Committee (CTLC). The committee now meets quarterly and comprises all owners

In July, Lewa partnered with Cheli & Peacock to manage and operate Lewa Safari Camp

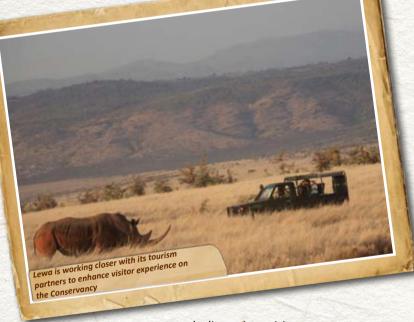
and managers of tourist facilities on Lewa: Lewa House, Kifaru, Wilderness, Lewa Safari Camp, Sirikoi and neighbouring conservation partners, such as Borana. Amongst other issues the committee has been tasked with ensuring that all tourism partners in the Conservancy are informed of, and kept updated on, those issues which directly affect their operations. The CTLC also provides a useful forum for the exchange of ideas on how best to protect and sustainably use the Conservancy for tourism purposes. To date, meetings have enabled committee members to make valuable contributions to the Lewa Standard policy, and have also enabled members to implement and deliver joint staff- training.

1 July 2009, also represented a significant milestone in Lewa's Conservation Tourism strategy in terms of the partnership agreement forged between Lewa and Cheli & Peacock to manage and operate Lewa Safari Camp. The aim of this partnership is to enable Lewa to maximise the benefit derived from from Lewa Safari Camp's tourism contribution, by working with a key player in the safari industry. In

turn, this partnership frees up the Conservancy to focus on its core business of wildlife conservation, and community development.

Lewa's well-established and sustainable conservation model has always owed part of its success to the key contribution made by its tourism operators. Indeed, in addition to the Lewa-owned properties and those owned and managed by members of the CTLC, the Conservancy also continues to operate two lodges - Kifaru and Lewa House - both of which have made significant contributions in terms of revenue generation and offer quality accommodation to existing and potential donors, and also to paying guests.

It's worth pointing out that for 2009 as a whole, Lewa's tourism properties faced a



decline in visitor

numbers due to the global financial crisis and increased competition in the industry, and the conservation tourism income was directly affected. However, in spite of the difficult economic climate and prolonged drought which impacted on Lewa's wildlife and supply chains, the Conservancy managed to record an overall conservation tourism contribution of almost 40 million Kenya Shillings, and has firm plans in place to build on 2009's significant conservation tourism income, well into 2010 and beyond.

10 SUCCESSFUL YEARS OF THE SAFARICOM MARATHON

The Safaricom Marathon reached a milestone this year when the tenth event took place on the Lewa Wildlife Conservancy on the 27th of June. What began as a simple idea mentioned in passing around a campfire has now grown into a world-

renowned event. The first marathon staged at Lewa in August 2000 attracted just 180 runners and was won by a British athlete, Dave Buzza! The number of competitors has grown steadily ever since and this year saw the Honorable Moody Awori flag off 1,000 people from over 20 different countries as they crossed the starting line.

There was no mobile telephone coverage on the Conservancy for that first marathon. It is thanks to Safaricom's unstinting support that Tusk and the Lewa Wildlife Conservancy have been able to develop and grow the marathon over the years. It was Michael Joseph, the CEO of Safaricom, who suggested that we make the half-marathon into a team competition. In doing so, we have captured the imagination of Kenya's, and increasingly so the UK's, leading companies who not only view the event as a good team building exercise, but also give huge amounts of support as co-sponsors and fundraisers.

The impact of the event has been more than significant and the benefits are very tangible. Since its inception the event has raised \$2 million benefiting people and wildlife alike across the country. Tusk Trust and the Lewa Wildlife Conservancy have always shared a common goal to use wildlife conservation as a catalyst to alleviate poverty, reduce conflict, and improve education and livelihoods in rural areas rich in biodiversity.

As such the US\$500,000 raised from this year's event will continue to be invested in a wide range of projects benefiting sustainable development, education, healthcare, and wildlife. Our clear aim is to balance the needs of rural communities

with the objective of preserving Kenya's unique natural heritage for future generations.

For full race results and information on the 2009 beneficiaries please visit the Tusk Trust website www.tusk.org.



Lewa Launches a New Website!

The Lewa Wildlife Conservancy recently launched a newly redesigned website, thanks to the generosity of a few individuals who support Lewa USA!

The new website is a state-of-the art tool which will allow our supporters to stay in touch with the work the Conservancy is doing. It includes a photo and video library, an interactive map, news, information about our wildlife and community programmes and new ways to support the work we are doing.

Visit www.lewa.org and let us know what you think about the new website. We look forward to your comments.

Looking Back at 2009

Wildlife & Security

■ 2009 was an extremely good rhino recruitment



year for Lewa with a total of 15 baby rhino born (10 black and 5 white). However rhino fatalities for the year were high given the severe drought and also natural causes - with a total loss of 9 rhino (6 black and 3 white). The total rhino population on Lewa at the end of 2009 was 110 (64 black and 46 white)

- Sadly, Lewa also recorded its first ever rhino poaching incident on 26th December 2009, when two black rhino were shot by three armed poachers (one rhino died and the other has since died from its injuries). Thanks to the swift and effective response of our armed wildlife security teams, the poachers did not escape with any rhino horn. Moving forward, Lewa has been ramping up its security efforts and infrastructure, including the construction of a security outpost in the area where the incident took place
- The Conservancy was instrumental in initiating and carrying out wildlife translocation for struggling Lelwel hartebeest from a section of Solio Ranch. The second phase of this translocation in February 2009 saw a further 44 hartebeest moved to Ol Pejeta Conservancy by a combined team from Kenya Wildlife Services, Lewa and Ol Pejeta
- A long-planned project of small dam and water catchment construction was finally implemented

in 2009 with very generous funding support from the Wallace Research Foundation, in the USA. By creating dams and water catchment



basins a larger part of the Conservancy is accessible to wildlife for grazing and browsing for longer periods throughout the year, as additional water points will remove pressure from historical ones

Logistics

- Together with one of Lewa's key parters, Tusk Trust, the Logistics Department was instrumental in delivering a hugely successful 10th anniversary Safaricom Marathon on Lewa on the 27th of June
- Two tractors and a Front Back Hoe loader were donated to Lewa by the Global Environmental Fund from the EU through CMC Motors in 1999. Originally delivered without registration numbers, 10 years on all three tractors are now formally registered, thanks to the kind help of CMC's MD Martin Foster
- The Fumbi Outpost was constructed overlooking the Sirikoi valley on Lewa. Its position with clear views to the North enables Lewa security staff to stay in comfort, and to safeguard large tracts of land. Logistics was also contracted by the Northern Rangeland Trust to build outposts in two of its conservancies, which were completed in November



Community Development Programme

- Community infrastructural development was prioritised and over 15 kilometres of access roads graded
- The Manyagalo irrigation project was commissioned in partnership with the Logistics
 Department
- Over 400 women trained on enterprise development in the women microcredit programme

Conservation Tourism

- Lewa and Cheli & Peacock entered into a management agreement to operate Lewa Safari Camp to enhance the conservation tourism contribution to the Conservancy
- Staff training was undertaken focusing on:
 - ☐ In-house training on high-quality service delivery
 - ☐ Menus and quality purchasing
 - ☐ Guide training

Looking Back at 2009

 Improvements made to service delivery, quality control and interior décor of properties were implemented through enhanced management of Lewa's tourism properties

Lewa Education Programme

■ Bursaries programme: 211 children were spon-

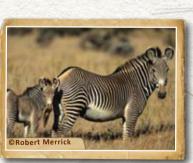


sored in 2009 – of which 59 were orphans. The breakdown is as follows: 65 in primary schools; 98 in secondary/high schools; 35 in colleges and 13 in local universities. A total of 30 students completed high school education, and 16 others graduated from various colleges and universities

- Environmental Education: 51 learning institutions visited the Conservancy for game viewing. Conservation presentations were delivered in four Lewa-supported schools in partnership with the Research Department, covering subjects ranging from species of special importance for Lewa, to animal habitats and food. Special emphasis was placed on the benefits of conservation for communities
- There are over 4,500 children in the 13 Lewasupported schools, and all benefitted from the feeding programme despite the challenging economic climate

Research and Monitoring

 Capacity building through training – a member of the Research Department completed a two-year



Masters Degree in Conservation Biology from the University of Nairobi

■ In collaboration with Marwell Wildlife in the UK, automated digital identification software for photographs of Grevy's zebra was implemented. The software automates and extracts stripe patterns

of Grevy's zebra more efficiently than previous systems

■ Working with a local consultant, the Department assessed and evaluated the impact of the annual Safaricom Marathon on wildlife, vegetation and the environment. This exercise was triggered by

concerns that the annual event was a having a negative impact on the flora and fauna of Lewa

Human Resources

- Successful management of the transition process which welcomed tourism industry experts, Cheli and Peacock to take on the management of Lewa Safari Camp
- Recruitment of well-qualified staff to take up key positions, including the Logistics Manager and Logistics Workshop Foreman, and the Senior Management Accountant in the Finance Department
- The Hon. Silas Muriuki presided over the reopening of the Ngare Ndare Clinic in March, to re-instate Lewa's healthcare services for the benefit of the Ngare Ndare community to its southern boundary

Conservation Marketing

- Lewa launched a newly redesigned website: www.lewa.org
- In March, a special report on the major poaching threat to Kenya's elephant population was sent to all our supporters. There was an overwhelming response from partners and donors who ple-



- dged their continued commitment and support
- All donors who are part of the Rhino Naming Programme received bi-annual updates about their rhinos including photos and interesting facts
- Lewa launched a partnership with Better the World: www.bettertheworld.com

Fundraising

Lewa's fundraising efforts in 2009 were successful in raising both the level of awareness for our programmes and also much needed funds for our core conservation operations. The annual Friends of Lewa Dinner organised by TUSK Trust was held at Drapers' Hall in London on the 5th of November and Lewa USA organised a fundraising dinner at the Explorers Club in New York on 1st October. Both events are part of our annual calendar of events and essential in meeting our fundraising goals.

Logistics

ESSENTIAL INFRASTRUCTURE IN TIMES OF DROUGHT AND BEYOND



n July 2009, Harry Hanegraaf had the honour and privilege of being handed the reins of Lewa's Logistics Department, providing support and services across the organisation to Lewa's partners and stakeholders. By the time he came into the job, the April rains had already failed and by August and September Lewa was looking very dry. The roads and the airstrip were corrugated, and by that point it was very difficult to achieve much withoutone essential resource - water.

However, in August 2009, funded by one of our key partners, Tusk Trust - the Logistics Department constructed and installed, a one hundred thousand litre water tank with its own inlet in the forest, including a two kilometre pipeline to the tank. This particular hydrology project was dedicated to the Manyangalo community, Lewa's neighbours' on its southern boundary - to assist them with pressurised water which now serves about three hundred small-holdings in the community.

Wild fire is a significant potential hazard in times

of severe drought and the Logistics Department responded to this potential threat by mowing stretches of grass in order to strategically locate additional fire breaks. The freshly mown grass from the fire breaks was then used for the wildlife, and by mixing it with molasses the feed produced effected a weight gain for cattle being brought in from the north, which were approaching starvation at that time. Thankfully, Lewa began to receive rains towards the end of November and the drought soon became a distant memory as the Lewa Wildlife Conservancy turned green once more.

Looking forward, our key priorities for 2010 will be making savings on departmental costs; reducing Lewa's carbon footprint, and becoming more alterative-technology friendly. We have already built in funds into the Lewa capital budget for six hot water solar units to be purchased in June 2010, so we are already definitely on track across all three priorities!



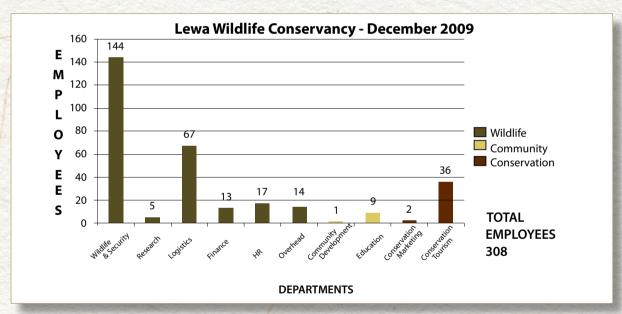
INVESTING IN OUR PEOPLE: INVESTING IN WILDLIFE CONSERVATION

or Lewato continue to operate at the forefront of wildlife conservation in East Africa, the Human Resources Department has responsibility for ensuring that the right employees with the right skills-sets and experience are matched up to the right jobs. To illustrate our investment in our people, the chart below sets out the distribution of personnel that enabled Lewa to record yet another successful year in 2009.

Staff Training

So that Lewa can accomplish its mission as a catalyst for wildlife conservation, we are constantly facilitating appropriate and timely training for

- successfully completed a Masters of Science programme in Conservation Biology. The staff member now has a grasp of updated research skills and is therefore better equipped to handle the Predator Project Coordinator role
- The Head Nurse completed an upgrading programme to a Diploma in Community Health Nursing building further capacity to oversee Lewa's healthcare programme and clinics; thereby benefitting both staff and surrounding communities
- Human Resource and Finance Departments undertook taxation training to equip them to better manage all corporate and employee tax obligations within the organisation. As tax



To illustrate our investment in our people, the chart above sets out the distribution of personnel that enabled Lewa to record yet another successful year in 2009.

our employees. Lewa prioritised the following training and development opportunities for its staff members in 2009:

- Two Logistics Department staff members were sponsored by the organisation for a certificated course in computer aided design using the 'Autocad' package. Another member of staff is due to complete a Civil Engineering certificate in April 2010; both opportunities serving to enhance our technical capacity
- One member of the Research Department

- regulations are updated at regular intervals, this training programme was designed to refresh and update participants' skills to ensure Lewa's operations continue to be fully tax compliant
- Two Radio Operators were sponsored to undertake basic computer training. This has equipped both staff members with the necessary additional skills required to manage the recording of wildlife-related data coming in from field rangers across the Conservancy

2009 Lewa Jupporters (over \$1,000)

he Lewa Wildlife Conservancy deeply appreciates the support it receives. The following individuals and groups contributed \$1,000 or more to the Lewa Wildlife Conservancy in Fiscal Year 2009. We are grateful for every gift, each of which is an investment in Africa's future.

Our immense thanks are also due to all our Lewa Overseas Boards for their invaluable support and continued commitment throughout the year.

\$1.000 TO \$4.999

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Arcus Foundation
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If your name was inadvertently omitted or misspelled, please advise us of the error by contacting Joanne Machira at joanne@lewa.org.

13

Ginancial Report

Throughout 2009 the Finance Department continued to work to secure a sustainable financial foundation to Lewa's catalytic role in wildlife conservation and community development, with one of our key partners, Safaricom, generously providing a further internal audit to assist this ongoing process.

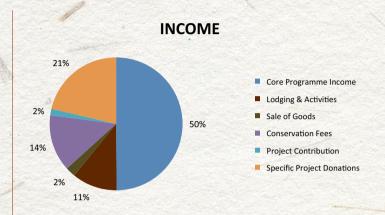
Overall, 2009 represented a challenging but satisfactory financial year for Lewa. Whilst we ended the year \$100,000 over budget, this was largely the result of additional support to the NRT, and the Conservancy's net margin was 35% ahead of budget, with net income just 5% behind budget (tourism deficits being compensated for by enhanced donor support), and expenditure 6% within budget. The deficit portrayed in the financial statements below reflects both this budget deficit, and further provision for legal and tax contingencies.

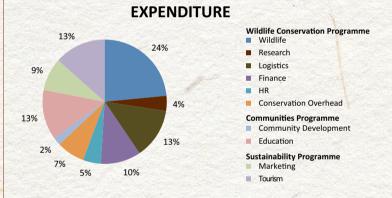
INCOME STATEMENT FOR TH	IE YEAR ENDED 31 I	DECEMBER 2009
	2009	2008
	USD	USD
Income		
Core programme income	3,129,080	2,452,563
Other Income	1,178,139	831,512
	4,307,219	3,284,074
Recurrent Expenditure	(4,813,666)	(3,752,113)
Operating Deficit	(506,447)	(468,039)
Finance Costs	(4,074)	(18,529)
Deficit before Taxation	(510,521)	(486,569)
Taxation		(136,167)
D. C. t. C	(F40 F24)	(622 726)

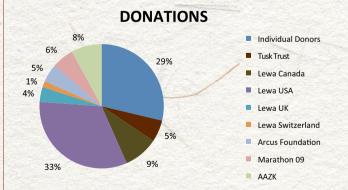
Deficit before Taxation	(510,521)	(486,569)	
Taxation	- (136,167)		
Deficit for the year	(510,521)	(622,736)	
BALANCE SHEET			
	2009	2008	
ASSETS	USD	USD	
NON-CURRENT ASSETS			
Property, plant and equipment	2,438,383	2,424,351	
CURRENT ASSETS		\ -	
Inventories	195,608	180,647	
Trade and other receivables	285,144	434,574	
Bank and cash balances	565,907	775,437	
	1,046,659	1,390,658	
TOTAL ASSETS	3,485,042	3,815,008	
CAPITAL AND LIABILITIES			
CAPITAL			
General fund	1,189,262	1,686,908	
NON-CURRENT LIABILITIES			
Long term Loan	35,110	69,016	
Provision for staff gratuity	377,486	306,333	
	412,596	375,349	
CURRENT LIABILITIES			
Trade and other payables	1,277,653	1,334,676	
Deferred income	633,332	270,750	
Tax payable	(74,287)	109,480	
Current portion of loan	46,485	37,846	
	1,883,184	1,752,752	

3,485,042

3,815,008







The financial report figures above are accurate at time of going to print. However, some figures may differ slightly from the finalised figures for 2009, which are due to issue in the immediate future.

CAPITAL AND LIABILITIES

Bow You Can Belp

HOW YOU CAN HELP THE LEWA WILDLIFE CONSERVANCY

ewa's continued success as a leading model for wildlife conservation and community development is made possible through tourism and the generous support of donors from throughout the world. There are many ways to be involved in our ongoing efforts.

Protecting Endangered Species

At the heart of Lewa's operations is the successful breeding and protection of critically endangered rhino and Grevy's zebra. Wildlife health requires professional veterinary services and expensive medicines while antipoaching efforts require armed rangers, rhino surveillance teams, radio operators, tracker dogs and trained handlers, fence maintenance teams and gate guards. Support in all these areas is needed.

Supporting Community Initiatives

Lewa provides support to local communities through employment, education, health-care, micro-enterprises, water projects and agricultural development. This support improves the lives of all our neighbours. Funding bursaries for needy students, building classrooms, purchasing drugs for our health clinics or supporting the revolving fund for our women's micro-credit programme all contribute to the empowerment of our local communities.

Conservation Tourism

Lewa re-invests all the profits generated from tourism into our core programmes, making a visit to one of our five lodges both a memorable holiday and a once in a life-time opportunity to be a part of our conservation success. Whilst on Lewa, you can engage in a 'behind the scenes' tour on the Conservancy operations to learn more on how you can get involved.

For more information and to pledge your support, please contact our partner organisations below. Alternatively visit us at www.lewa.org for a full list of our needs, to make a donation online, and to make a reservation to visit the Conservancy.







LEWA WILDLIFE CONSERVANCY KENYA	LEWA USA	LEWA UK	LEWA CANADA	LEWA SWITZERLAND	LEWA AUSTRIA
Lewa Wildlife Conservancy P.O. Box 10607 00100, Nairobi	Attn: Paula Morris P.O. Box 7943 Woodbridge, VA 22195	Attn: Alexandra Dixon 2b Clifton Gardens London W9 1DT	Attn: James Stewart 283 Oriole Parkway Toronto, Ontario M5P 2H4	Attn: Monica Villiger Nigglistrasse 27 CH 5200 Brugg Switzerland	Attn: Gabriella Dixon Wohllebengasse 7/12a Vienna, 1040, Austria
t: +254 / 20 6007893 f: +254 / 20 6007197 nairobi-office@lewa.org	t: +1 / 703-680-3182 lewausa@verizon.net	t: + 44 / 20-7266-3736 Alexandramdixon@aol.com UK Registered Charity №: 1069800	t: +1 / 416-485-3188 lewacanada@sympatico.ca	lewa@magreb.ch	t: +43 / 664-337-9050 f: +43 / 1-5040747 annagabriellad@yahoo.de

Mzee David Craig, 1924 - 2009

n 2009 we bid farewell to Lewa's founding father. On the 8th of August, last year, David Craig died leaving behind him a fulfilment of a dream that was a lifetime in the making. When his father-in-law, Delia's father, handed over the care and ownership of Lewa Downs in 1952, his parting words as he drove out were, "make sure you always leave room for the wildlife."

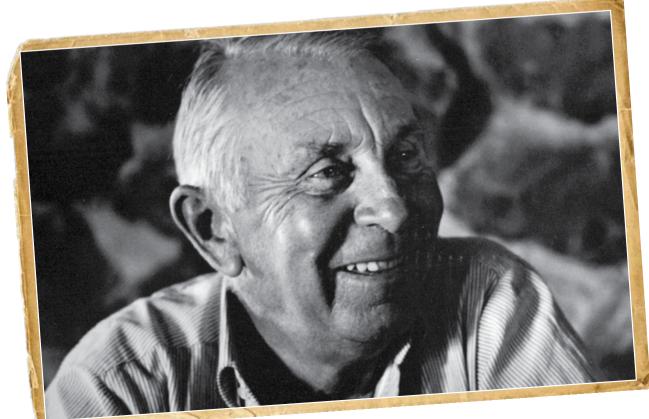
David Craig, known as Mzee, didn't just leave room for the wildlife; he left an organisation that set the standard for private sector wildlife conservation in Kenya. When Anna Merz first mooted the idea to David of bringing black rhinos back to Lewa, there was an instant connection in terms of commonality of purpose. In 1983, wildlife wasn't just an asset of the government; it was jealously guarded with little recognition of the role the private sector could play. Initial conversations with the Wildlife and Conservation Management Department met with a closed door and a statement to the effect that government would never allow black rhino on private land. Anna and Mzee persevered, seeking advice and guidance from Mzee's many friends in government. And in a short time, attitudes softened and black rhino were soon being reintroduced into Lewa Downs.

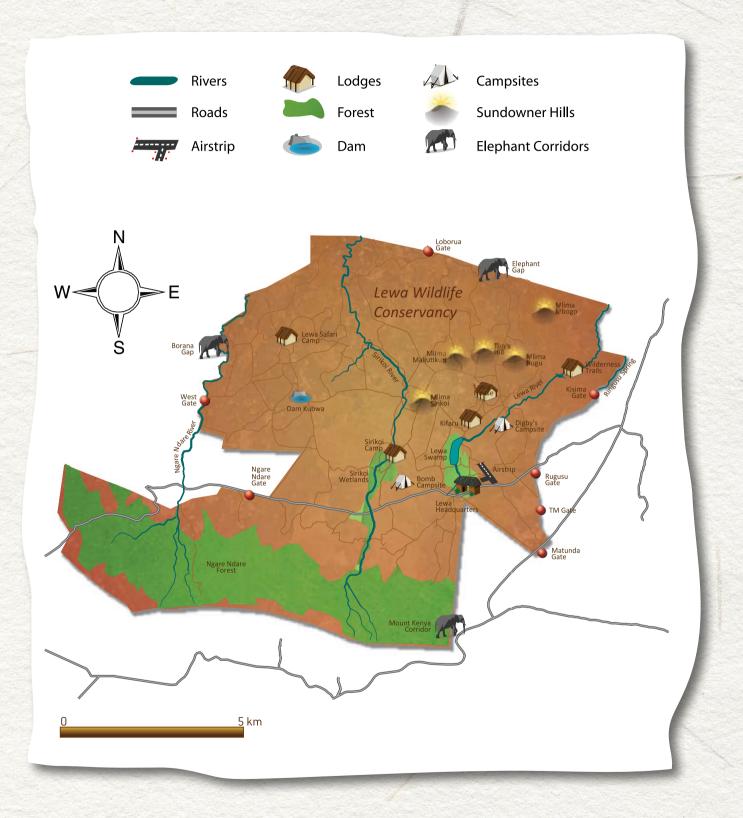
Over the next 10 years, Mzee's parental guidance on caring for rhino, working with senior members of government and slowly changing

attitudes, resulted in the formation of the Lewa Wildlife Conservancy in 1995. Initial discussions with the Kenya Government on the establishment of a private sector, not-for-profit organisation, again met with some resistance. However, once again Mzee's quiet diplomatic skills, coupled with his close contacts at the highest level of government - helped establish a dialogue which resulted in the registration of the Lewa Wildlife Conservancy.

Mzee's skills were people-based and visionary in terms of where effort was required, and he soon coined the phrase "investment into the rind." The core principle of this conviction was that communities adjoining conservation areas needed to derive real benefits in terms of water catchment, education, social welfare and healthcare, if they were to support wildlife conservation as a whole.

The Lewa Wildlife Conservancy has pioneered this concept of investment in community development. And today, 8 schools benefit annually from Lewa's financial support; 250 children receive education bursaries; 5 water projects have been rolled out across the surrounding communities, and Lewa is home to 112 black and white rhino, approximately 10 percent of Kenya's black rhino population — these achievements represent an important and impressive legacy, the likes of which Mzee could never have conceived when he took the reins of Lewa Downs in 1952.









LEWA'S MISSION

The Lewa Wildlife Conservancy works as a catalyst for the conservation of wildlife and its habitat. It does this through the protection and management of species, the initiation and support of community conservation and development programmes, and the education of neighbouring areas in the value of wildlife.